

Physician-Focused Payment Model Technical Advisory Committee (PTAC)

Feedback on CMMI Bundled Payment Programs

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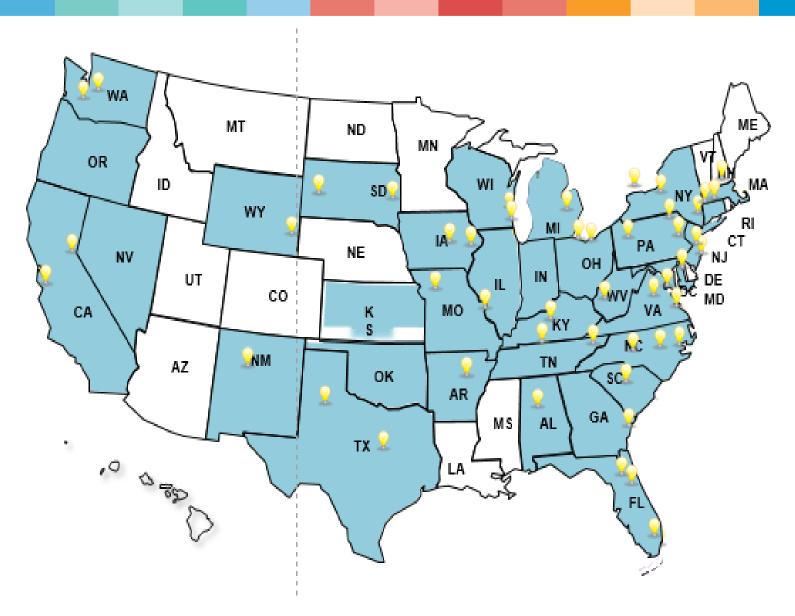
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Bundle Payment Collaborative Members







Bundled Payment – What We Appreciate

Baseline Data

 Availability of data well in advance of decision point in order to decide whether to enter, which bundles to choose and plan care transformation

Monthly Data Feeds

 Access to monthly data drives decision making and encourages improvements, but missing substance use related claims

Voluntary Nature & Menu of Bundles

 Allow organizations to chose the model and enter when ready, as well as start small and grow into the program

Gainsharing Caps

 Support capping physician reconciliation payments at 50% of what otherwise paid



Bundled Payment – Barriers to Success

Target Pricing/Trending Methodology

- Discourages efficient organizations from participating in bundles
- Trending methodologies discourages long-term participation in bundles

Implementation Protocol

- Administratively burdensome
- Inconsistent review and feedback from CMS staff

Precedence Rules

- Creates confusion for providers and patients
- Devalues bundle participation

Uniform Discount Rates

 Discourages participation in complex medical bundles which have higher levels of variability



Bundled Payment – Barriers to Success

Risk Adjustment

- Exclusions and outlier protections insufficient
- Disconnect between baseline and performance period

Quality Metrics

- No application to payment
- No MIPS comparable measures or CEHRT requirements

Legal Waivers

- Need more tools to engage patients and encourage innovation in care
- No question mechanism to ask questions

Transparency

- No ability to replicate national numbers such as trend
- Lack of clarity on methodologies



Bundled Payment – Path to Improvement

- Ensure model is voluntary, and methodologies transparent
- Allow annual open application period
- Proceed with only Model 2
- Develop more relevant outcomes measures to use within this context
- Consider how to collect patient assessment instruments within workflow
- Research new and improved risk adjustment methodologies
- Increase legal waivers and create FAQ process
- Adopt regional pricing with at least 25% based on historical performance
- Implement prospective target pricing
- Adopt trending methodology inclusive of prior reconciliation/repayments
- Ensure baseline data is at least 4 months in advance and ongoing monthly
- Vary discount rates based on level of variability in a given bundle
- Base precedence on contribution to bundle, not physician vs. hospital
- Adopt financial arrangement disclosures similar to EPM
- Offer voluntary risk tracks similar to EPM for high variability DRG bundles
- Develop an equitable attribution of savings where APMs overlap