



# Albany Area Primary Health Care, Inc.

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**TARY L. BROWN**

**CHIEF EXECUTIVE OFFICER, ALBANY AREA PRIMARY HEALTH CARE, INC.**

**STATEMENT BEFORE HHS MEDICAID COMMISSION MEETING**

**MARCH 14, 2006**

Governor Sunquist, Governor King, Members of the Medicaid Commission, thank you for the opportunity to offer public comment. My name is Tary Brown. I am the Chief Executive Officer of Albany Area Primary Health Care, Inc., a Federally Qualified Health Center in Albany, Georgia, that operates a large network of health centers in Southwest Georgia. Our centers provide needed health care services to more than 26,000 thousand patients, more than 8,000 of whom receive their care through Medicaid, and nearly 5,000 of whom are older people. I also speak today on behalf of the more than 1,000 Federally Qualified Health Centers throughout the U.S.

I have over 25 years of experience serving the medically underserved in Illinois and Georgia, and I wish to speak briefly to you today about the value of community health centers, such as Albany Area Primary Health Care, in addressing the health care needs of medically underserved seniors.

America's health centers provide care to more than one million medically underserved seniors living in underserved areas. Health centers provide exactly what policy-makers and health care experts want: primary and preventive health care services that are cost-effective and save federal taxpayer dollars by reducing inpatient care among elderly poor populations, even as they improve overall health.

For example, at Albany Area Primary Health Care, our physicians provide our patients with comprehensive outpatient services including long term care at four nursing homes, two for which we serve as the Medical Director. We follow our own patients at each of these four institutions,



East Albany Medical Center  
1712-A E. Broad Ave., P.O. Box 50098  
Albany, GA 31703-0098  
229-639-3100

East Albany Pediatric & Adolescent Center  
1712-C E. Broad Ave., P.O. Box 50098  
Albany, GA 31703-0098  
229-639-3103

Baker County Primary Health Care Center  
100 Sunset Blvd. P.O. Box 130  
Newton, GA 39870-0130  
229-734-5250

Edison Medical Center  
19519 W. Hartford St., P.O. Box 849  
Edison, GA 39846-0849  
229-835-2238

Lee Medical Arts Center  
235 Walnut, St., P.O. Box 542  
Leesburg, GA 31763-0542  
229-759-6508

Dawson Medical Center  
420 Johnson St. SE. P.O. Box 391  
Dawson, GA 39842-0391  
229-995-2990

Visit us on the web at  
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Rural HIV Model  
2202 E. Oglethorpe Blvd.  
Albany, GA 31705-2940  
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with physicians providing care in an assisted living center as well as in the home setting. Last year our true cost for providing care to each individual patient, including those who are elderly, averaged \$406 and each visit cost \$95

Beyond primary and preventive health care, America's health centers also provide other crucial services to medically underserved seniors, including treatment of chronic diseases and care for mental health and other needs.

Through preventive services and managing chronic illnesses such as diabetes, asthma and cardiovascular illnesses, Albany Area Primary Health Care last year, for example, improved the lives of thousands of patients and saved the surrounding community millions of dollars in lost wages and productivity. By providing proper care and attention, the total lost sick-day earnings of Albany patients avoided by treating diabetes was about half a million dollars (\$490,743), and the total lost productivity earnings avoided by treating hypertension at the center was about two and half million (\$2,481,270).

In short, Albany Area Primary Health Care, like all of America's health centers, strives to provide "one-stop health care," where seniors can go to receive all of their essential primary health care in one place. We augment these services to benefit the seniors with such things as case management, Coumadin monitoring, and assisting with legal, medical, and service forms including advanced directives. We also offer geriatric assessments for our patients.

Despite these successes, however, Albany along with America's health centers recognize that we need to continue to find ways to improve the continuum of long term care services in the U.S., particularly for the elderly medically underserved. Indeed, as the nation's baby boom population ages, the need for specialize geriatric medical services will increase rapidly. Already, eighteen per cent of Albany's current patient base is over the age of 65. Moreover, the 2000 Census Data indicates that each county in Southwest Georgia, save one, has a higher percentage of senior adults than the State of Georgia as a whole. Approximately 12% of the service area is over 65 while approximately 10% of Georgia is over 65. In two counties alone, Baker and Terrell Counties, elderly individuals account for over 13% of the population.

Given this reality, it is therefore important that Medicaid provide an adequately funded, comprehensive program that ensures appropriate support systems and services are provided in cost effective settings, such as community health centers, to qualified individuals who are aging and or have disabilities. In fact, as states look to “re-structure” their long-term care systems and attempt to lower costs simultaneously, it is important that benefits are not eroded, that seniors and people with disabilities continue to have access to choice in terms of care setting, and that the full continuum of services is available and adequately funded.

To this end, strategies to improve the continuum of Medicaid long term care services, such as those put forth by the Partnership for Medicaid, should be promoted. These include: restructuring the current system of Medicaid Long Term Care, expanding PACE, the Program of All-Inclusive Care for the Elderly, curbing inappropriate estate planning techniques, encouraging the purchase of LTC insurance products, and exploring potential opportunities in the use of Home Equity. These are viable ideas and I urge the Medicaid Commission to consider them as you move forward in exploring ways in which to reform Medicaid.

.Thank you.

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# Partnership for Medicaid Partnership for Medicaid

*American  
Academy of  
Family  
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Affiliated Plans*

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Health Care  
Association*

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Hospitals*

*National  
Association of  
Community  
Health Centers*

*National  
Association of  
Counties*

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Association of  
Public Hospitals  
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Association*

*National Rural  
Health  
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## **Improving the Continuum of Services in Medicaid Long-Term Care\***

It is important that Medicaid provide an adequately funded, comprehensive program that ensures appropriate supports and services are provided in cost effective settings to qualified individuals who are aging and or have disabilities. As states "re-structure" their long-term care systems and attempt to lower costs simultaneously, it is important that benefits are not eroded, that seniors and people with disabilities continue to have access to choice in terms of care setting, and that the full continuum of services is available and adequately funded.

\*The ideas and opinions expressed in this document reflect the contributions of individual members of the Partnership. While every effort has been made to achieve consensus among all members, the ideas expressed in this document are not necessarily those of, nor are they endorsed by, any particular member organization(s) of the Partnership.

## BACKGROUND

Public programs play a significant role in our nation's long-term care system. Medicare plays a major role, but **Medicaid is the largest public source of funding for long-term care in the United States.** It is, and must remain, an essential lifeline for the most vulnerable Americans. Medicaid pays for 47% of the total amount spent on long-term care services in the United States. In FY 2004, **total federal and state Medicaid expenditures on all long-term care reached \$100.5 billion and accounted for 35.7 percent of all Medicaid spending.** Yet, as the 77 million aging baby boomers begin to need long-term care, public programs funded by the federal and state governments will not be adequate to shoulder the entire cost of their care.

State and federal financing of long-term care costs is a significant issue both for state and federal budgets. Spending by the federal government and states for long-term care services through Medicaid has been growing rapidly. This growth in long-term care expenditures will continue to increase as our population ages. At the same time, Medicaid is attempting to keep pace with the needs of an aging population that wants to remain as active and engaged as possible. To be sure, it is important that Medicaid ensure that people with a disability are able to contribute to society to the greatest extent possible. **Growing demands on Medicaid threaten both the quality of life for people with a disability and the long-term viability of the program.** Responding to these challenges necessarily entails ensuring that those who cannot afford to pay for long-term care services are protected by benefits that reflect the best and latest evidence on how to get quality in long-term care, while encouraging and supporting those who are capable of paying for their own care to plan for their future in a manner that gives them control and does not require substantial public funding.

Long-term care in 1965 was centered on facilities, while today it far from offers the full range of services that are focused on what supports and services the person needs. Care in a nursing home is often an essential option for many Medicaid beneficiaries, especially with recent quality improvement initiatives undertaken by many nursing homes. But progress over the last several decades in supportive technologies and ideas for supportive care means that the decision about how to receive long-term care services can be a personalized decision for the beneficiary. Medicaid has responded to this need and **today, reported community based service expenditures were 33% of long-term care spending in FY2003 with 67% spent on institutional services.** Because of the cost of Medicaid-funded long-term care, the growing demographic that will need care and the desire of consumers to receive care in more settings than nursing homes, states are restructuring their Medicaid long-term care systems.

## POTENTIAL SOLUTIONS

- **Medicaid Re-Structuring** – States are moving toward re-structuring their Medicaid programs through the use of waivers and managed care, reducing “institutional bias” and developing innovative approaches such as the Program of All-Inclusive Care for the Elderly (PACE). In the last few years, the home and community based services (HCBS) movement has experienced a 16% growth rate in Medicaid spending. Currently, almost an equal number of beneficiaries receive Medicaid institutional services and HCBS, but spending on facility care is greater. There are several reasons for the higher costs of facility care, but of particular importance when conceptualizing a restructured LTC system is the fact that age and acuity levels impact costs. As the population ages and as the less medically fragile remain at home or in the community receiving services and supports under HCBS, the population receiving care in facilities will be older and more medically fragile thus their care will be more expensive. The aging population will require care in all settings, but the very old, i.e., 85 years and older are more likely to require facility care. **Any LTC restructuring plan undertaken at this time must account for the**

**projected rise of the number of very old people and their likely need for nursing facility care, as well as the additional expense of caring for more acutely ill individuals.**

Within the context of re-structuring, policymakers often ask whether savings can be found in diverting persons from facility care to home-based care. Comparisons of the cost of home and community based services vis-à-vis institutional care are inherently difficult. On the other hand, some studies have shown that HCBS can be more cost-effective than institutional care under certain circumstances, although no definitive conclusions have been reached. Efforts to entice states to move persons to home-based care solely on the basis of perceived cost savings and not based on a clinical assessment of whether the person can be safely served in that setting or the person chooses to be served there should be avoided.

Other re-structuring includes waivers that generally waive statewideness and benefit comparability rules in order to allow alternatives to traditional care. They allow states to use federal funds in ways that do not conform to federal program standards. Waivers are vehicles that can be used to either expand eligibility or narrow eligibility for Medicaid services. Historically, waivers were used to expand eligibility, but now there is an alarming trend of using Medicaid waivers to narrow eligibility for Medicaid services. States seem to view waivers as a way to address budget problems. Though states consider different approaches to achieve savings, for the most part waivers achieve savings principally by reducing coverage.

- **Expand Program Of All-Inclusive Care For The Elderly (PACE)** – Begun as an experiment in the San Francisco area, PACE serves individuals age 55 or older who live in a PACE service area and are certified by their state to need nursing home care, but are able to live safely in the community at the time of enrollment. **PACE combines Medicaid and Medicare funds for services that include adult day care, medical care from program providers, and home health and personal care.** If a PACE enrollee needs nursing home care, the PACE program pays for it and continues to coordinate his or her care. About seven percent of PACE participants reside in nursing homes. Core principles of PACE include: 1) Focus on frail elderly who require the level of care provided in a nursing facility; 2) Delivery of comprehensive integrated acute and long-term care services; 3) Interdisciplinary team approach to care management and services delivery; 4) Capitated integrated financing that allows the provider to pool payments received from public and private programs and individuals; and 5) Assumption by the provider of full financial risk. Currently there are 32 PACE programs in 18 states serving 10,500 enrollees.
- **Curb Inappropriate Uses of Medicaid Estate Planning** – Medicaid was never intended to become the nation's primary long-term care financing program. Although the Congressional Research Service has said it cannot quantify the extent to which it is happening, some have argued that there is a proliferation of Medicaid estate planning techniques that result in inappropriate use of state and federal Medicaid funds for individuals who otherwise would not qualify for such public assistance. **While Medicaid must be preserved as a safety net program for those who need it, steps can also be taken to encourage people who are able to fund their own long-term care to do so as much as possible.**
- **Long-Term Care Insurance** – Encouraging citizens to plan for and fund their own long-term care through products such as long-term care insurance is a way to inject more private dollars into the long-term care system yet preserve Medicaid as a safety net program for those who need it. However, these policies can be very expensive and still

not provide sufficient assistance with long term care costs. One idea developed to address these shortcomings is the **Long-term Care Partnership Program** (in effect until 1993 in four states) that allowed states to provide individuals dollar-for-dollar or full-asset protection against Medicaid spend-down eligibility requirements when the individual buys a qualifying partnership policy. **This program could be re started, and other solutions should be developed to better handle the coming demographic of the Baby Boom generation without relying on Medicaid as the major payer of long-term care.**

- **Home Equity** – Most older Americans may prefer to remain in their homes as long as possible. Many have accumulated substantial amounts of home equity, including families whose other retirement resources may be very modest. Policy discussions on long-term care financing have largely ignored home equity as a potential source of private financing for in-home services and supports. **The development of reverse mortgages in the last 15 years offers a new way for older Americans to use their home to stay at home by tapping a portion of their home equity.** At the same time, every effort must be made to protect the interests of community spouses, and assurances must be provided that, once all available equity (and any other available assets) are depleted, Medicaid will step in and offer coverage to individuals who have used this mechanism.

**- RECOMMENDATIONS -**

It is important that Medicaid provide an adequately funded, comprehensive program that ensures appropriate supports and services are provided in cost effective settings to qualified individuals who are aging and or have disabilities. In addition, strategies should be promoted to improve the continuum of long term care services in Medicaid. These include: **Medicaid Re-Structuring of LTC, Expanding PACE program, curbing inappropriate estate planning techniques, encouraging the purchase of LTC insurance products, and exploring potential opportunities in the use of Home Equity.**