Physician-Focused Payment Model Technical Advisory Committee LOI: Environmental Scan & Relevant Literature

Personalized Recovery Care, LLC (PRC) Letter Dated: 8/4/2017 Letter Received: 8/8/2017

The Marshfield Clinic and Personalized Recovery Care, LLC or "PRC" is a joint venture between Marshfield Clinic Health System, Inc. and Contessa Health, Inc. Marshfield Clinic is the largest private group medical practice in Wisconsin and one of the largest in the United States. Contessa Health operates home hospitalization programs to manage episodic risk initiatives. PRC proposes "Home Hospitalization: An Alternative Model for Delivering Acute Care in the Home." The PRC program allows the patient to be treated at home instead of the hospital while still having their care overseen by a physician. The PRC program is available to patients of Marshfield Clinic in Marshfield. The use of a telehealth system allows physicians and nurses to monitor the patients' health while at home.

PRC proposes to launch this model for Medicare Fee-For-Service patients at Marshfield Clinic, with the goal of expanding it to physicians and settings across the country. In the proposed model, physicians could provide hospital level care delivery to Medicare fee-for-service beneficiaries in their homes for a meaningful number of medical and surgical conditions. The PRC operators' goals are to:

- 1) improve health care quality by providing hospital level care in the comfort of the patient's home, while
- 2) changing the reimbursement for participating physicians by making them accountable for the quality and spend throughout a 30-day episode of care.

The PRC Operators would receive an episodic payment for hospital-level care and related transitional services that would not be tied to an index admission to an acute care facility. From this payment, the PRC Operators would be responsible for all related care delivered to the patients over a 30-day episode. The PRC Operators would be required to meet select clinical quality metrics to be eligible to receive savings generated from the program. The episodic rate would be calculated in advance as a discount to the historical benchmark for comparable episodes.

Key Search Terms

AIM Program; CMS Sutter Health; Comprehensive Health Care; Contessa Health; COPD Hospital at Home; Cost; Cost Of Health Care; Economic Benefit; In-Patient Hospital Care; Johns Hopkins Hospital at Home; HF Hospital at Home; Home-Based Healthcare; Home Health; Home Hospitalization; Hospital at Home Acute Care; Hospital at Home; Hospital-at-home care; Hospital at Home Model; Hospital at Home Programs; Hospital at Home Trial Home-Based Healthcare Marshfield Clinic Health System; Managed Care; Medical Home; Medicare; Medicare-managed care; Mobile Acute Care Team; Mount Sinai Health System; New Care Delivery Models; Organization And Delivery Of Care; Presbyterian Healthcare Services

Research Task	Section	Contents
Environmental Scon	Costion 1	Key documents, timely reports, grey literature, and other
Environmental Scan	Section 1	materials gathered from internet searches (8).
Relevant Literature	Section 2	Relevant literature materials (6).
Related Literature	Section 3	Related literature materials (4).
References	Section 4	References to relevant and related literature.

Section 1. Environmental Scan

Environmental Scan				
Key words: AIM program; Sutter Health				
Organization	Title	Date		
Centers for Medicare & Medicaid Services (CMS), NORC at University of Chicago	HCIA Complex/High-Risk Patient Targeting: Third Annual Report Addendum	4/7/2017		
	Purpose/Abstract			
Complex/High-Risk Patie contract with the Center serve patients with multi hospitalization, emergen Sutter Health Corporatio Summary: In page 160 of Management (AIM) prog (hospital, home health, p AIM provides home-base encourage hospice use a Third Annual Report, the Medicare total cost of ca the statistically significant the same time period. The beneficiaries to live stable many of their enrollees a ED visits may reflect the hospitalizations. In additi functioning among AIM e	annual report of the evaluation of the Health Care nt Targeting (CHRPT) portfolio by NORC at the Univer- for Medicare & Medicaid Innovation (CMMI). Finding ple chronic conditions (MCC) who are at high risk for cy department (ED) visits, or nursing home stays. n's Advanced Illness Management (AIM) f the addendum, evaluators discuss the Sutter Health ram. The AIM program seeks to coordinate care acro provider offices, on-call triage) for late-stage patient ed transitional and palliative care and counsels patien and decrease use of acute care. Consistent with findi AIM intervention is associated with statistically sign re for beneficiaries in the last 30 days of life, likely a st decrease seen in hospitalizations and despite an in the AIM program's emphasis on coordinating care act y and safely at home and supporting a seamless tra- tappears to be successful for this group of enrollees. high acuity of beneficiaries; AIM may be more effec- tion, findings may be confounded by unmeasured fra- enrollees. Finally, the cross-sectional design and sho the robustness of the study design, making this ana	ersity of Chicago, under ngs for 23 awardees that or hospitalization, re- th Advanced Illness ross multiple care settings as and their caregivers. ents and families to ings presented in NORC's nificant reductions in attributable, in part, to ncrease in ED visits during ross settings to enable insition to hospice for A significant increase in etive in preventing ailty or physical ort period of time being		
Additional Notes/Comments				
CMS Health Care Innovat Health Affairs 2011: Char	<u>ion Award webpage</u> nging The Conversation In California About Care Nea	ar The End Of Life		
This resource was include PTAC during the Septeml	ed due to relevance to the Marshfield Health Clinic ber public meeting.	LOI and interest from		

Environmental Scan			
Keywords: Marshfield Clinic Health System			
Organization	Title	Date	
Marshfield Clinic Health System (MCHS)	PTAC Proposal Public Comment: Letter of Support to PTAC for a Physician-Focused Payment Model (PFPM) for Hospital at Home Plus (HaH-Plus)	4/17/2017	
Purpose/Abstract			
Background: MCHS submitted a letter of support to PTAC expressing support of the Mount Sinai's proposal for a 30-day care and payment bundle for Hospital at Home Plus (HaH-Plus). Summary: The letter of support emphasized MCHS own efforts to operate a home hospitalization program with a comparable 30-day care and payment bundle. MCHS supported Mount Sinai's HaH-Plus model as they believe has the ability to improve patient experiences and clinical outcomes while reducing costs. As MCHS continue to operationalize and expand their program, they see first-hand how the lack of an effective payment mechanism for fee-for-service Medicare prevents provider networks from enrolling the volume of eligible patients required to sustain optimal cost efficiencies.			
Additional Notes/Comments			

The public comment submitted by MCHS is located on page 1 of the PDF file.

Environmental Scan			
Key words: Marshfield Clinic Health System; Contessa Health; Home Hospitalization			
Organization	Title	Date	
Marshfield Clinic Health System (MCHS)	Marshfield Clinic Health System, Contessa Health create Partnership to operate a Home Hospitalization Program	7/21/2016 Accessed: 8/14/2017	
	Purpose/Abstract		
announced a new partne Health Plan. <i>Summary:</i> The Home How receive hospital-level car Under guidance of Conte will be able to provide Se The partnership will initia Contessa Health plan to e	2016 Marshfield Clinic Health System (MCHS) and C rship to operate a Home Hospitalization Program for spitalization Program powered by Contessa Health e in the comfort of their homes at a prospective bu ssa Health's clinical and administrative protocols, N courity Health Plan members with in-home care for a ally focus on providing services in the Marshfield ser expand to the broader Wisconsin market, enabling r are, in a convenient and cost-effective manner, in th	or members of Security will allow patients to ndled rate. Iarshfield Clinic physicians acute medical conditions. rvice area. MCHS and residents across the state	
	Additional Notes/Comments		
Marshfield Clinic Persona Program: <u>https://www.m</u>	lized Recovery Care narshfieldclinic.org/Services/personalized-recovery-	care-program	
New Medical Life Science at home program	es: Mount Sinai and Contessa Health join hands to e	xtend hospital-level care	
Modern Healthcare: Innovations: Bringing hospital-level care home			

Environmental Scan			
Key words: Hospital at Home; Hospital at Home Model; Medicare; Presbyterian Healthcare Services			
Organization	Title	Date	
The Commonwealth	The Hospital at Home Model: Bringing Hospital-	8/22/2016	
Fund	Level Care to the Patient	0/22/2010	

Purpose/Abstract

Background: The hospital at home model offers patients who need to be hospitalized the option of receiving hospital-level care at home for conditions that can be safely treated there. Patients who require hospitalization for conditions with well-defined treatment protocols, such as congestive heart failure and chronic obstructive pulmonary disease. Patients often are more comfortable receiving care in a familiar home environment. For the frail and elderly in particular, hospital stays can pose a variety of health threats, including delirium, infections, and falls. Hospitals also have high fixed costs. **Summary:** This case study is one in an ongoing series examining programs that aim to improve outcomes and reduce costs of care for patients with complex needs, who account for a large share of U.S. health care spending. This case study is focused on the Presbyterian Healthcare Services Hospital at Home model in Albuquerque, New Mexico. The following items are discussed: clinical characteristics of hospital at home patients, how to the program identifies appropriate patients, extended home visits, rapid response from the medical team, continuum of care, and financing. Additionally, the lessons learned include: challenge associated with finding the right staff, the need to draw a critical mass of patients in order to support the required staffing and infrastructure, and payment and medical culture may be barriers for spreading this model.

Environmental Scan			
Key words: Marshfield Cl	inic Health System		
Organization	Title	Date	
Marshfield Clinic Health System (MCHS)	MCHS Public Comment: CMS-5517-P: Notice of Proposed Rulemaking on Merit-Based Incentive Payment System and Alternate Payment Model Incentives under the Medicare Physician Fee Schedule	6/23/2016	
Purpose/Abstract			
Background: Marshfield Clinic Health System (MCHS) submitted a public comment to the Centers for Medicare & Medicaid Services on CMS-1644-P Medicare Program: Merit-Based Incentive Payment System and Alternate Payment Model Incentives under the Medicare Physician Fee Schedule Notice of Proposed Rulemaking ("Proposed Rule"), which implements the Medicare Access and CHIP Reauthorization Act of 2015 (MACRA).			

Summary: The MCHS public comment supports MACRA and moving Medicare payment for physician services to a value-based formula that focus on quality, resource use, clinical practice improvement, and meaningful use of certified EHR technology. MCHS encouraged CMS to take active steps to create alignment between the objectives and quality measures within the Medicaid and Medicare programs. Additionally, MCHS expressed concern by proposals to provide MIPS performance feedback at yearly intervals only, a timeframe which is inadequate for seniors, ongoing quality improvement efforts. MCHA provided comments on CMS's proposed implementing policies on the following: Merit-based Incentive Payment System (MIPS); Provider Identifiers; MIPS Quality performance category; Data Submission Method; Exceptions and Special Cases; MIPS Resource use performance category; MIPS Advancing Care Information performance category; MIPS Clinical Practice Improvement Activities (CPIA) performance category; and MIPS composite scores and payment adjustment.

Environmental Scan		
Key words: Mount Sinai H	lealth System; Mobile Acute Care Team; CMS Mob	oile Acute Care Team;
Hospital at Home Progra	ms; Hospital at Home Trial; Johns Hopkins Hospita	l at Home
Journal	Title	Date
Harvard Business	A Vision for "Hospital at Home" Programs	12/21/2015
Review	A VISION TO HOSPILAL AL HOME PLOGRAMS	Accessed on: 9/21/2017
	Purpose/Abstract	
Hospital at Home (HaH) F Summary: In this article, surrounding HaH, and the general, a candidate for F determines that the patie The physician will then en- transferred to their home patient until deemed fit f aforementioned process obstacles to implementin service Medicare; howey	MD, the author of this article, is one of the original Program and spear headed an early pilot study of I Dr. Leff explains how HaH works, the various rese e obstacles and opportunities facing future impler HaH is usually identified in the emergency departn ent requires hospital admission; thus, making the valuate the patient and mobilize the necessary Ha e. Over the course of a few days, nurses and the p for discharge. Since the earliest pilot study of HaH has been one of the most studied innovations in h ng HaHs, the greatest one being the lack of payme er, if supported by systems that have visionary lear rs (including ED personnel), and the payer, HaH ca re.	HaH in 1997. arch and initiatives mentation of HaH. In ment (ED) where a physician individual eligible for HaH. H services before hysician will visit the in 1997, the mealth care. There are nt mechanism in fee-for- aders and the will to align

For more information on Dr. Leff's Hospital at Home at Johns Hopkins, please use the following link to their website: <u>http://www.hospitalathome.org/</u>

Environmental Scan					
	re; Organization And Delivery Of Care; Cost Of Healt	h Care: Hosnital At Home			
New Care Delivery Mode					
Journal	Title	Date			
Health Affairs	Costs For 'Hospital At Home' Patients Were 19				
Reditin Andirs	Percent Lower, With Equal Or Better Outcomes	6/1/2012			
	Compared To Similar Inpatients				
	Purpose/Abstract				
Backaround: In 2009 All	Auguargua Now Maxica based Prosbytarian Health	care Services adapted the			
-	Background: In 2008, Albuquerque, New Mexico-based Presbyterian Healthcare Services adapted the Hospital at Home [®] model developed by the Johns Hopkins University Schools of Medicine and Public				
Health to provide acute hospital-level care within patients' homes. The program expanded its					
coverage in November 2010 to include commercial health-plan members through a bundled-payment					
rate reimbursing for the total care provided.					
<i>Summary:</i> This article summarizes the results of Presbyterian Healthcare Services' adaption of					
Hospital at Home covering topics such as the designated program population, program components,					
program results, and imp	program results, and implementation considerations. The program has shown patients with				
comparable or better clir	comparable or better clinical outcomes compared with similar inpatients, and they show higher				
satisfaction levels. Available to Medicare Advantage and Medicaid patients with common acute care					
diagnoses, this program achieved savings of 19 percent over costs for similar inpatients. These savings					
were predominantly derived from lower average length-of-stay and use of fewer lab and diagnostic					
tests.					
Additional Notes/Comments					

Rey words. Hospital at H	ome model; Medicare-managed care; hospital-at-ho	
Journal	Title	Date
Canadian Medical	Defining and disseminating the hospital-at-home	4/20/2000
Association Journal	model	1/20/2009
	Purpose/Abstract	
an ideal care environmen pressure sores, falls and hospital stay. Suboptima ironically, to readmission <i>Summary:</i> The key point (1) Hospital-at-ho usually associa (2) Many disparat difficulties in e (3) Admission avo reductions in (4) Hospital-at-ho (5) Program devel long as 1 year (6) Hospital-at-ho keeping certa	al, which is the "gold standard" for the delivery of act nt for many patients. latrogenic events such as nosod delirium are common. New functional impairment co il transitions in care at the time of hospital discharge in to hospital. Furthermore, hospital care is very expense is highlighted in this commentary include: me care is generally defined as the community-based ated with acute inpatient care; e models have been developed under the hospital-at- evaluating their effectiveness; idance or substitutive hospital-at-home models are a mortality at 6 months and other benefits; me care faces substantial dissemination barriers; lopment and implementation requires dedicated reso to establish; me care may be most successful as 1 element in a po- in patients out of the acute care hospital, treating the ctively and safely, and helping patients transition out	comial infections, ommonly occurs during also occur, contributing, nsive. d provision of services t-home label, leading to associated with ources and may take as ortfolio of models for ose who must be
	Additional Notes/Comments	

Section 2. Relevant Literature

Relevant Literature				
Key words: Hospital At Home; Economic Benefit; In-Patient Hospital Care				
Journal	Title	Date		
The Cochrane Database Systematic Review	Early discharge hospital at home	6/26/2017		
	Purpose/Abstract			
healthcare professionals hospital inpatient care. T <i>Objectives:</i> To determine hospital at home compar <i>Search methods</i> : The aut Effective Practice and Org Controlled Trials (CENTRA registries. <i>Selection criteria:</i> Randon inpatient care for adults. schemes. <i>Data collection and anal</i> expected by Cochrane an evidence for the most im <i>Results:</i> The review auth people from twelve coun hospital outreach service and conducted. The studi conditions: patients who patients who had surgery discharge hospital at hom or being readmitted to he care at home might be m evidence of cost savings thome care. <i>Conclusions:</i> Despite incr as a less expensive altern	ors found 32 studies, six of which are new for this of tries participated in those studies. The intervention s and community-based services. Most of the studi es looked at the effect of these services in patients had a stroke, older patients with different types of r. These studies show that, when compared to in-ho ne services probably make little or no difference to ospital, yet probably decreases hospital length of st ore satisfied and less likely to be admitted to institu- to the healthcare system of discharging patients ho easing interest in the potential of early discharge h ative to inpatient care, this review provides insuffic the areduction in hospital length of stay) or improve	e would require acute with early discharge y 2017: the Cochrane Central Register of arched clinical trials nome with acute hospital n hospital at home ogical procedures e certainty of the body of update. In total, 4746 n was mainly delivered by es were well designed with different types of medical conditions and ospital care, early patient health outcomes cay. Patients who receive utional care. There is little me early to hospital at ospital at home services cient evidence of		
	Additional Notes/Comments			
This article is an update t <u>care</u>	o the 6/20/2005 version entitled <u>Hospital at home</u>	versus in-patient hospital		

Relevant Literature		
Key words: Cost; Home Health; Home Hospitalization		
Journal	Title	Date
Journal of Emergency Medicine	Survey and Chart Review to Estimate Medicare Cost Savings for Home Health as an Alternative to Hospital Admission Following Emergency Department Treatment	12/1/2016

Purpose/Abstract

Background: Almost 70% of hospital admissions for Medicare beneficiaries originate in the emergency department (ED). Research suggests that some of these patients' needs may be better met through home-based care options after evaluation and treatment in the ED.

Objective: The authors sought to estimate Medicare cost savings resulting from using the Home Health benefit to provide treatment, when appropriate, as an alternative to inpatient admission from the ED.

Methods: This is a prospective study of patients admitted from the ED. A survey tool was used to query both emergency physicians (EPs) and patient medical record data to identify potential candidates and treatments for home-based care alternatives. Patient preferences were also surveyed. Cost savings were estimated by developing a model of Medicare Home Health to serve as a counterpart to the actual hospital-based care.

Results: EPs identified 40% of the admitted patients included in the study as candidates for homebased care. The top three major diagnostic categories included diseases and disorders of the respiratory system, digestive system, and skin. Services included intravenous hydration, intravenous antibiotics, and laboratory testing. The average estimated cost savings between the Medicare inpatient reimbursement and the Home Health counterpart was approximately \$4000. Of the candidate patients surveyed, 79% indicated a preference for home-based care after treatment in the ED.

Conclusions: Some Medicare beneficiaries could be referred to Home Health from the ED with a concomitant reduction in Medicare expenditures. Additional studies are needed to compare outcomes, develop the logistical pathways, and analyze infrastructure costs and incentives to enable Medicare Home Health options from the ED.

Relevant Literature

Key words: Mobile Acute Care Team; Hospital at Home Programs; Hospital at Home Trial; Johns Hopkins Hospital at Home; Hospital at Home Acute Care; COPD Hospital at Home; HF Hospital at Home Home

Journal	Title	Date
Medical Care	Health Care Provider Evaluation of a Substitutive Model of Hospital at Home	9/1/2009

Purpose/Abstract

Objective: To evaluate Hospital at Home (HaH), a substitute for inpatient care, from the perspectives of participating providers.

Research Design: Multivariate general estimating equations regression analyses of a patient-specific survey of providers delivering HaH care in a prospective, nonrandomized clinical trial.

Subjects: Eleven physicians and 26 nurses employed in 3 Medicare-Advantage plans and 1 Veterans Administration medical center.

Measure: Problems with care; benefits; problem-free index.

Results: Case response rates were 95% and 82% for physicians and nurses, respectively. The overall problem-free index was high (mean 4.4, median 5, scale 1-5). "Major" problems were cited for 14 of 84 patients (17%), most relating to logistic issues without adverse patient outcomes. Positive effects included quicker patient functional recovery, greater opportunities for patient teaching, and increased communication with family caregivers. In multivariate analysis, the problem-free index was lower for nurses compared with physicians in one site; for patients with cellulitis; and for patients with a higher acuity (APACHE II) score. HaH physicians and nurses differed in their judgments of hours

of continuous nursing required by patients.

Conclusions: The health care provider evaluation of substitutive HaH care was positive, providing support for the viability of this innovative model of care. Without provider support, no new model of care will survive. These findings also provide insight into areas to attend to in implementation. Organizations considering adoption of the HaH should monitor provider views to promote quality improvement in HaH.

Relevant Literature

Key words: Mobile Acute Care Team; Hospital at Home Programs; Hospital at Home Trial; Johns Hopkins Hospital at Home; Hospital at Home Acute Care; COPD Hospital at Home; HF Hospital at Home

Journal	Title	Date
Journal of the	Comparison of Functional Outcomes Associated	
American Geriatrics	with Hospital at Home Care and Traditional	9/1/2009
Society	Acute Hospital Care	

Purpose/Abstract

Objectives: To compare differences in the functional outcomes experienced by patients cared for in Hospital at Home (HaH) and traditional acute hospital care.

Design: Survey questionnaire of participants in a prospective nonrandomized clinical trial. **Setting:** Three Medicare managed care health systems and a Veterans Affairs Medical Center. Participants: Two hundred fourteen community-dwelling elderly patients who required acute hospital admission for community-acquired pneumonia, exacerbations of chronic heart failure or chronic obstructive pulmonary disease, or cellulitis, 84 of whom were treated in HaH and 130 in an acute care hospital.

Intervention: Treatment in a HaH care model that substitutes for care provided in the traditional acute care hospital.

Measurements: Change in activity of daily living (ADL) and instrumental activity of daily living (IADL) scores from 1 month before admission to 2 weeks post admission to HaH or acute hospital and the proportion of groups that experienced improvement, no change, or decline in ADL and IADL scores. Results: Patients treated in HaH experienced modest improvements in performance scores, whereas those treated in the acute care hospital declined (ADL, 0.39 vs –0.60, P=.10, range –12.0 to 7.0; IADL 0.74 vs –0.70, P=.007, range –5.0 to 10.0); a greater proportion of HaH patients improved in function and smaller proportions declined or had no change in ADLs (44% vs 25%, P=.10) or IADLs (46% vs 17%, P=.04).

Conclusion: HaH care is associated with modestly better improvements in IADL status and trends toward more improvement in ADL status than traditional acute hospital care.

, , ,	ome; Hospital at Home Model; Medicare;	
Journal	Title	Date
Canadian Medical Association Journal	Avoiding hospital admission through provision of	
	hospital care at home: a systematic review and	1/20/2009
	meta-analysis of individual patient data	
	Purpose/Abstract	
health care professional otherwise require inpati effectiveness of this met <i>Methods:</i> Authors searc Effective Practice and Or until January 2008. Auth an alternative to admiss not offer a substitute for study populations had si <i>Results:</i> Researchers inc review. Seven of these t individual patient data, I patients [87%]). There w received hospital care at 1.09, p = 0.15). However HR 0.62, 95% CI 0.45-0.8 patients receiving hospital receiving hospital care a These programs were le was restricted to treatm	of admission through provision of hospital care at hose s provide active treatment in the patient's home for a ent treatment in an acute care hospital. We sought to the of caring for patients with that type of in-hospita hed the MEDLINE, EMBASE, CINAHL and EconLit data rganisation of Care Group register from the earliest d ors included randomized controlled trials that evalua- ion to an acute care hospital. They excluded trials in w r inpatient care. Authors performed meta-analyses for milar characteristics and for which common outcome luded 10 randomized trials (with a total of 1327 patie rials (with a total of 969 patients) were deemed eligits but we were able to obtain data for only 5 of these tr vas no significant difference in mortality at 3 months for a for a formonth, mortality was significantly lower for th 67, p = 0.005). Admissions to hospital were greater, but cal care at home (adjusted HR 1.49, 95% CI 0.96-2.33, t home reported greater satisfaction than those rece ss expensive than admission to an acute care hospital ent actually received and when the costs of informal cted patients, avoiding admission through provision o	a condition that would o compare the al care. bases and the Cochrane ate in each database ited a service providing which the program did or trials for which the es had been measured. ents) in our systematic ole for meta-analysis of ials (with a total of 844 for patients who nce interval [CI] 0.54- nese patients (adjusted ut not significantly so, fo p = 0.08). Patients iving inpatient care. I ward when the analysis care were excluded.

This article is mentioned in the Commonwealth Fund the Presbyterian Healthcare Services Hospital at Home case study.

Relevant Literature

Key words: Mobile Acute Care Team; Hospital at Home Programs; Hospital at Home Trial; Johns Hopkins Hospital at Home; Hospital at Home Acute Care; COPD Hospital at Home; HF Hospital at Home

Journal	Title	Date
Annals of Internal Medicine	Hospital at Home: Feasibility and Outcomes of a Program To Provide Hospital-Level Care at Home for Acutely III Older Patients	12/6/2005

Purpose/Abstract

Background: Acutely ill older persons often experience adverse events when cared for in the acute care hospital.

Objective: To assess the clinical feasibility and efficacy of providing acute hospital-level care in a patient's home in a hospital at home.

Design: Prospective quasi-experiment.

Setting: 3 Medicare-managed care (Medicare + Choice) health systems at 2 sites and a Veterans Administration medical center.

Participants: 455 community-dwelling elderly patients who required admission to an acute care hospital for community-acquired pneumonia, exacerbation of chronic heart failure, exacerbation of chronic obstructive pulmonary disease, or cellulitis.

Intervention: Treatment in a hospital-at-home model of care that substitutes for treatment in an acute care hospital.

Measurements: Clinical process measures, standards of care, clinical complications, satisfaction with care, functional status, and costs of care.

Results: Hospital-at-home care was feasible and efficacious in delivering hospital-level care to patients at home. In 2 of 3 sites studied, 69% of patients who were offered hospital-at-home care chose it over acute hospital care; in the third site, 29% of patients chose hospital-at-home care. Although less procedurally oriented than acute hospital care, hospital-at-home care met quality standards at rates similar to those of acute hospital care. On an intention-to-treat basis, patients treated in hospital-at-home had a shorter length of stay (3.2 vs. 4.9 days) (P = 0.004), and there was some evidence that they also had fewer complications. The mean cost was lower for hospital-at-home care than for acute hospital care (\$5081 vs. \$7480) (P < 0.001).

Limitations: Possible selection bias because of the quasi-experimental design and missing data, modest sample size, and study site differences.

Conclusions: The hospital-at-home care model is feasible, safe, and efficacious for certain older patients with selected acute medical illnesses who require acute hospital-level care.

Section 3. Related Literature

and prior experience regarding transitioning patients to home-based healthcare following emergency department (ED) evaluation and treatment; and to explore patient selection criteria, processes, and services that would facilitate use of home-based healthcare as an alternative to hospitalization. <i>Methods:</i> The authors provided a five-question survey to 52 EPs, gauging previous experience referring patients to home-based healthcare, patient selection, and motivators and challenges when considering home-based options as an alternative to admission. In addition, three focus groups and four interviews were conducted. <i>Results:</i> Of participating EPs, 92% completed the survey, 38% reported ordering home-based healthcare from the ED as an alternative to admission, 90% ranked cellulitis among the top three medical conditions for home-based healthcare, 90% ranked "reduce unnecessary hospitalizations and observation stays" among their top three perceived motivators for using home-based care, and 77% ranked "no existing process in place to refer to home-based care" among their top three perceived barriers. Focus group and interview themes included the need for alternatives to admission; the longer-term benefits of home-based healthcare; the need for streamlined transition processes; and the need for highly qualified home-care staff capable of responding the same day or within 24 hours. <i>Conclusion:</i> The study found that EPs are receptive to referring patients for home-based healthcare		ome; Home-Based Healthcare; Home Hospitalization	
Western Journal of Emergency Medicine Alternative to Hospital Admission After Emergency Treatment 5/15/2017 Introduction: The study objective was to explore emergency physicians' (EP) awareness, willingness, and prior experience regarding transitioning patients to home-based healthcare following emergency department (ED) evaluation and treatment; and to explore patient selection criteria, processes, and services that would facilitate use of home-based healthcare as an alternative to hospitalization. Methods: The authors provided a five-question survey to 52 EPs, gauging previous experience referring patients to home-based healthcare, patient selection, and motivators and challenges when considering home-based options as an alternative to admission. In addition, three focus groups and four interviews were conducted. Results: Of participating EPs, 92% completed the survey, 38% reported ordering home-based healthcare from the ED as an alternative to admission, 90% ranked cellulitis among the top three medical conditions for home-based healthcare, 90% ranked "reduce unnecessary hospitalizations and observation stays" among their top three perceived motivators for using home-based care, and 77% ranked "no existing process in place to refer to home-based care" among their top three perceived barriers. Focus group and interview themes included the need for alternatives to admission; the longer-term benefits of home-based healthcare; the need for streamlined transition processes; and the need for highly qualified home-care staff capable of responding the same day or within 24 hours. Conclusion: The study found that EPs are receptive to referring patients for home-based healthcare following ED treatment and believe people with certain diagnoses are likely to benefit,	Journal		Date
Emergency Medicine Alternative to Hospital Admission After 5/15/2017 Emergency Medicine Purpose/Abstract 9/15/2017 Introduction: The study objective was to explore emergency physicians' (EP) awareness, willingness, and prior experience regarding transitioning patients to home-based healthcare following emergency department (ED) evaluation and treatment; and to explore patient selection criteria, processes, and services that would facilitate use of home-based healthcare as an alternative to hospitalization. Methods: The authors provided a five-question survey to 52 EPs, gauging previous experience referring patients to home-based healthcare, patient selection, and motivators and challenges when considering home-based options as an alternative to admission. In addition, three focus groups and four interviews were conducted. Results: Of participating EPs, 92% completed the survey, 38% reported ordering home-based healthcare from the ED as an alternative to admission, 90% ranked cellulitis among the top three medical conditions for home-based healthcare, 90% ranked "reduce unnecessary hospitalizations and observation stays" among their top three perceived motivators for using home-based care, and 77% ranked "no existing process in place to refer to home-based care" among their top three perceived barriers. Focus group and interview themes included the need for alternatives to admission; the longer-term benefits of home-based healthcare; the need for streamlined transition processes; and the need for highly qualified home-care staff capable of responding the same day or within 24 hours. Conclusion: The study found that EPs are receptive to referring patients for home-			
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Related Literature		
Key words: Hospital at Home		
Journal	Title	Date
	"Hospital at Home" for Neuromuscular Disease	
Respiratory Care	Patients With Respiratory Tract Infection: A Pilot	12/1/2013
	<u>Study</u>	
	Purpose/Abstract	
Background: The "hospital-at-home" model may provide adequate care without an adverse effect on clinical outcome, and is generally well received by users. Our objective was to compare hospital-at-home and in-patient hospital care for neuromuscular disease (NMD) patients with respiratory tract infections. Methods: The authors conducted a prospective randomized controlled trial in a university teaching hospital offering secondary care service to a population of approximately 500,000. We recruited selected NMD patients with respiratory tract infection for whom hospital admission had been recommended after medical assessment. Hospital-at-home was provided as an alternative to inpatient admission. The main outcome measures were need for hospitalization, treatment failure, time to recovery, death during the first 3 months following exacerbation, and cost of patient care. Results: Among 59 consecutive NMD patients eligible for the study, 53 met the criteria for hospital-at-home. Twenty-six subjects were randomized to home care and 27 to hospital care. No significant differences were found in treatment failure (8/26 vs 13/27, P = .19), time to recovery (8.9 ± 4.6 vs 9 ± 8.9 d, P = .21), or mortality at 3 months (3/26 vs 4/27 deaths, P = .42) between the groups. Hospital-at-home failure was independently correlated with type of NMD (P = .004) with an odds ratio of failure of 17.3 (95% CI 2.1 to infinity) for subjects with amyotrophic lateral sclerosis. The total and daily direct cost of patient healthcare was significantly lower for the subjects who were successfully treated at home, compared to the hospitalized individuals. Conclusions: Hospital-at-home is an effective alternative to hospital admission for selected NMD patients with respiratory tract infections.		

Organization	Title	Date
Journal of the American Geriatrics Society	Successful Models of Comprehensive Care for Older Adults with Chronic Conditions: Evidence for the Institute of Medicine's "Retooling for an Aging America" Report	12/1/2009
	Purpose/Abstract	
improve the quality, efficient were identified. <i>Methods:</i> Using multiple in English between Janua outcomes from high-qua chronic conditions. Each meta-analysis, systemati adequate number of rep measures; used reliable significantly positive effect <i>Findings:</i> Of 2,714 identific least one outcome: inter transitional care (1), more of nursing homes (1), and <i>Conclusion:</i> Policy maker care in plans to reform the	models of comprehensive health care that have show ciency, or health-related outcomes of care for chronic and the indexing terms, the MEDLINE database was searched ary 1, 1987, and May 30, 2008, that reported statistic lity research on models of comprehensive health can selected study addressed a model of comprehensive c review, or trial with an equivalent concurrent cont resentative, chronically ill participants aged 65 and comethods of data collection; analyzed data rigorously ects on the quality, efficiency, or health-related outco fied articles, 123 (4.5%) met these criteria. Fifteen me disciplinary primary care (1), models that supplement dels of acute care in patients' homes (2), nurse-physic d models of comprehensive care in hospitals (2). rs and healthcare leaders should consider including the U.S. healthcare system. The Centers for Medicare ry flexibility to pay for care by the nurses, social wor se promising models.	ically ill older persons ed for articles published cally significant positive re for older persons with e health care; was a trol group; included an older; used valid r; and reported omes of care. nodels have improved at nt primary care (8), sician teams for residents these 15 models of healt and Medicaid Services

Related Literature Key words: Home Health Care; Hospital at home;				
Journal Title Date				
Journal of the				
American Geriatric	Satisfaction with Hospital at Home Care	7/26/2006		
Society	Subsuction with hospital at home care	772072000		
Jociety		<u> </u>		
	Purpose/Abstract			
treatment in a physician- acute hospital care. <i>Design:</i> Survey questionr <i>Setting:</i> Three Medicare- Center. <i>Participants:</i> Two hundre admission for community chronic obstructive pulm 130 in the acute care hos <i>Intervention:</i> Treatment acute care hospital. <i>Measurements:</i> A 40-que survey measuring eight d <i>Results:</i> A higher proport the acute care hospital in domains. Hospital at Hom their physician (adjusted and convenience of care CI=2.21–5.76), and the op patients treated in Hospit care.	lifferences in satisfaction with acute care between p led substitutive Hospital at Home program and those maire of participants in prospective, nonrandomized managed care health systems and a Department of ed fourteen community-dwelling elderly patients why- acquired pneumonia, exacerbation of chronic heat onary disease, or cellulitis, 84 of whom were treate opital. in a Hospital at Home model of care that substitute estion survey measuring nine domains of care for pa- omains of care for family members. tion of patients were satisfied with treatment in Hose eight of nine domains, and this difference was state ne patients were more likely than acute hospital pa- odds ratio (AOR)=3.84, 95% confidence interval (CI) (AOR=6.52, 95% CI=1.97–21.56), admission process verall care experience (AOR=2.98, 95% CI=1.08–8.23) tal at Home were also more likely to be satisfied with ome care was associated with greater satisfaction t	se who received usual clinical trial. Veterans Affairs Medical ho required acute hospita rt failure, exacerbation of ed in Hospital at Home and s for treatment in an atients and a 37-question spital at Home than with tistically different in four tients to be satisfied with)=1.32–11.19), comfort ses (AOR=5.90, 95% 1). Family members of th multiple domains of		
-	s and their family members. These findings support	-		
	Additional Notes/Comments			

Section 4. References

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